

IN THE UNITED STATES DISTRICT COURT

FOR THE DISTRICT OF ARIZONA

Equal Employment Opportunity Commission,)	CV 08-1207-PHX-NVW
)	
Plaintiff,)	
)	
-and-)	
)	
Bryce Fitzpatrick and Albert Miller,)	CONSENT DECREE
)	
Intervenors,)	
)	
vs.)	
)	
The Cheesecake Factory, Inc., a Delaware corporation,)	
)	
Defendant.)	

The United States Equal Employment Opportunity Commission (“the Commission” or “EEOC”) filed this action on June 30, 2008 against The Cheesecake Factory Restaurants, Inc. (“Defendant”) to enforce Title VII of the Civil Rights Act of 1964, 42 U.S.C. § 2000e *et seq.* (Title VII) and the Civil Rights Act of 1991, 42 U.S.C. § 1981a. In its Amended Complaint, the Commission alleged that, at its restaurant located at 3111 Chandler Boulevard, Suite 2100, Chandler, Arizona, Defendant engaged in unlawful sex discrimination, including sexual harassment of Bryce Fitzpatrick, Michael Wilson, Albert Miller, Jr., and a class of male employees because of their sex in violation of Section 703(a) of Title VII and the Civil Rights Act of 1991, 42 U.S.C. § 2000e-a(a). The Commission seeks appropriate relief to Bryce Fitzpatrick, Michael Wilson, Albert Miller, Jr., and a class of similarly situated men who were allegedly adversely affected by

1 such practices (Messrs. Fitzpatrick, Miller, Wilson, and Mr. Jesse De Jong, Mr. Julio
2 Vasquez Muñoz, and Mr. John Eli Andrews are hereafter referred to collectively as “class
3 members”).

4 The parties do not object to the jurisdiction of the Court over this action and waive
5 their rights to a hearing and the entry of findings of fact and conclusions of law. The
6 parties agree that this Consent Decree is fair, reasonable, and equitable and does not
7 violate the law or public policy.

8 In the interest of resolving this matter and as a result of having engaged in
9 comprehensive settlement negotiations, the parties have agreed that this action should be
10 finally resolved by entry of this Decree.

11 Defendant specifically denies, and does not admit (either expressly or implicitly),
12 that it has violated any federal, state, or local law, or that it has any liability in this civil
13 action. Defendant maintains, and has consistently maintained, that it provides equal
14 employment opportunities for all employees and applicants, and that it complies with all
15 applicable employment laws, including those pertaining to unlawful harassment. This
16 Decree does not constitute a finding of liability or wrongdoing on the part of Defendant.
17 The Defendant is entering into this Decree solely for the purposes of avoiding the
18 expense and inconvenience of further investigation and litigation.

19 It is hereby ORDERED, ADJUDGED, and DECREED:

20 1. This decree constitutes a complete resolution of all claims of the
21 Commission against Defendant in this lawsuit, and all claims asserted (or which could
22 have been asserted, in any forum) by Intervenors, including, without limitation, back pay,
23 compensatory and punitive damages, interest, injunctive relief, and attorney’s fees and
24 costs.

25 2. This Decree may not be used by the parties in any proceeding, except in
26 this Court to enforce or implement the Decree or any orders or judgments of this Court
27 entered in connection therewith, and for no other purpose whatsoever.

28 3. Nothing in this Decree shall be deemed to create any rights on the part of

1 non-parties to enforce this Decree. The right to seek enforcement of this Decree is vested
2 exclusively in the parties hereto.

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6 **INJUNCTION**

7 4. Defendant and its officers, agents, successors¹, assigns and all persons in
8 active concert or participation with them who have actual knowledge of the terms of this
9 Decree, are permanently enjoined for the duration of the decree from: (a) discriminating
10 against any employee on the basis of sex, including but not limited to sexually harassing
11 any employee, at Defendant's restaurant located at 3111 Chandler Boulevard, Suite 2100,
12 Chandler, Arizona, and (b) retaliating against any charging party or class member,
13 currently employed by Defendant, who participated in this lawsuit because he (i) opposed
14 discriminatory conduct believed to be unlawful under Title VII, (ii) reported conduct
15 believed to be unlawful under Title VII to managers of Defendant (iii) filed a charge or
16 assisted or participated in the filing of a charge of sex discrimination, including sexual
17 harassment, or (iv) assisted or participated in an investigation or proceeding resulting
18 from any of the preceding items at Defendant's restaurant located at 3111 Chandler
19 Boulevard, Suite 2100, Chandler, Arizona.²

20 **MONETARY RELIEF**

21 5. Judgment is entered in favor of the Commission and against Defendant in
22 the amount of THREE HUNDRED FORTY-FIVE THOUSAND DOLLARS
23 (\$345,000.00).

24 6. Defendant shall pay a settlement amount separately to each recipient
25 thereof by check, cashier's check, or money order, in accordance with Paragraph 7 of this

26
27 ¹ Defendant agrees to notify any successor, assignee, and/or purchaser of this Consent
Decree.

28 ² No allegation has been made in this lawsuit that Defendant unlawfully retaliated against
any class member.

1 Decree. These payments represent settlement of all claims brought or which could have
2 been brought by the Commission under EEOC Charge Nos.: 540-2007-00592; 540-2007-
3 02014; 540-2007-02072; and 540-2008-01164 on behalf of each recipient, and shall be
4 distributed to the recipients, in the amounts set forth in Exhibit A, within ten (10)
5 calendar days of the entry of this Decree by the Court. The back pay and compensatory
6 damages portions of the payment to each recipient are separately set forth. Defendant
7 shall take standard payroll deductions from amounts designated back pay and shall make
8 no deductions from the amounts set forth as compensatory damages. By January 31,
9 2010, Defendant shall issue United States Internal Revenue Service 1099 forms for the
10 compensatory damages amounts, and W-2 forms for back pay amounts.

11 7. The checks provided for in Paragraph 6 of this Decree shall be mailed
12 directly by Defendant to each recipient, at addresses separately supplied by the
13 Commission. Within three (3) business days of issuance of the checks, Defendant shall
14 furnish a copy of each check and any related correspondence to the Regional Attorney,
15 Equal Employment Opportunity Commission, 3300 N. Central Avenue, Suite 690,
16 Phoenix, Arizona 85012.

17 8. Defendant will not condition the receipt of the monetary relief set forth on
18 Exhibit A on the recipient's agreement to: (a) maintain as confidential the terms of this
19 Consent Decree; or (b) waive his statutory right to file prospectively a charge with any
20 federal or state anti-discrimination agency; or (c) refrain from applying for employment
21 at Defendant's facilities; provided, however, that, as to any such recipient who has been
22 determined to be ineligible for re-employment for reasons unrelated to this action,
23 Defendant shall not be required to rescind that determination.

24 **OTHER RELIEF**

25 9. Defendant shall expunge from the official personnel files of the class
26 members all references, if any, to the charges of discrimination filed against Defendant or
27 participation in this action.

28 10. The class members shall direct all prospective employers to contact

Defendant's outplacement service ("The Work Number") for all employment verification inquiries. The Work Number may be contacted at (800) 367-2884. No other information will be provided by Defendant's Corporate Staff Relations Department to prospective employers and Defendant will offer no explanation for why it will not provide additional employment information to prospective employers or any other entities that inquire about the employment history of the class members.

11. Defendant shall review and revise, if necessary, policies and practices that help assure a work environment free from sexual harassment of its employees and that allow employees to raise concerns or complaints of sexual harassment without retaliation.³ To assist Defendant in these efforts, Defendant shall take the actions provided in Paragraphs 12 through 19 of this Decree.

DEFENDANT'S CORRECTIVE POLICIES AND PRACTICES⁴

12. Within thirty (30) days after entry of this Consent Decree, Defendant shall post, for the duration of this Consent Decree, the notice attached as Exhibit B in a prominent place frequented by its employees at The Cheesecake Factory restaurant located at 3111 Chandler Boulevard, Ste. 2100, Chandler, Arizona (the "Chandler Location"). The notice shall be the same type, style, and size as Exhibit B.

13. Defendant shall provide training on sexual harassment and retaliation at the Chandler Location, according to the following terms:

A. Defendant shall provide training for non-management employees at the Chandler Location over a period of twenty-two (22) months from the date of this Consent Decree. During the next twenty-two months, Defendant shall offer all employees who work at the Chandler Location training on Defendant's policies prohibiting harassment and discrimination in the workplace. To ensure that all employees will fully understand the

³ No allegation has been made in this lawsuit that Defendant unlawfully retaliated against any class member.

⁴ Although this section of the Decree references retaliation, no allegation has been made in this lawsuit that Defendant unlawfully retaliated against any class member.

1 substance of the training, the training will also be conducted in Spanish. In
2 addition, all written training materials and/or policies used (either given to
3 attendees or otherwise shown to attendees) shall be provided in Spanish and
4 English. The training will be conducted live or in DVD/Video format. All
5 of Defendant's employees who are employed at the Chandler Location shall
6 be offered the training, which shall be given approximately at eight-month
7 intervals for the duration of this Decree.

8 B. In addition to the training discussed in Paragraph 13(A) above, certain
9 managerial staff who have or had specific responsibilities with respect to
10 the Chandler Location⁵ shall attend a two-hour live training on preventing,
11 identifying, investigating, and addressing sexual harassment and retaliation
12 in the workplace. This training shall be conducted by a consultant/trainer
13 or other individual retained or designated by Defendant. In addition, all
14 written training materials used (either given to attendees or otherwise
15 shown to attendees) shall be provided in Spanish and English, if necessary.

16 C. The first training session discussed in Paragraphs 13(A)–(B) shall be
17 conducted within six (6) months of the entry of this Decree. The next two
18 sessions of the training shall be conducted approximately eight months
19 apart within the term of the Consent Decree.

20 D. The training sessions discussed in Paragraph 13(B) shall be no less than
21 ninety (90) minutes, plus a period of thirty (30) minutes during which
22 participants may ask questions. All persons attending any of the trainings
23 discussed in Paragraph 13(B) shall sign a registry of attendance. Defendant
24 shall retain these registries for the duration of the Consent Decree.

25 E. The training shall include the subject of what constitutes sexual harassment
26 and retaliation; that sexual harassment and retaliation in the hiring, firing,
27

28 ⁵ The specific identities will be supplied by the EEOC under separate letter.

1 compensation, assignment, or other terms, conditions, or privileges of
2 employment, violates Title VII; how to prevent sexual harassment and
3 retaliation; how to provide a work environment free from sexual
4 harassment and retaliation; and to whom and by what means employees
5 may complain if they feel they have been subjected to sexual harassment or
6 retaliation in the workplace. The session shall also review and explain
7 Defendant's policies set out in Paragraph 16 of this Consent Decree.

8 F. During the training sessions discussed in Paragraph 13(B) above, an in-
9 house corporate attorney or a corporate officer holding the title of vice
10 president or above ("Designated Representative") shall discuss the
11 disciplinary actions that will be taken against supervisors, managers, and
12 employees who (1) commit acts of sexual harassment or retaliation, (2) fail
13 to properly and promptly act on complaints/reports of conduct that may rise
14 to the level of sexual harassment or retaliation, (3) fail to properly and
15 promptly act on observations of conduct that may rise to the level of sexual
16 harassment or retaliation, or (4) otherwise allow sexual harassment or
17 retaliation to occur in the workplace. The Designated Representative shall
18 also discuss the importance of maintaining an environment free of sexual
19 harassment and retaliation, and Defendant's policy with regard to sexual
20 harassment and retaliation referred to in Paragraph 16 of this Consent
21 Decree.

22 14. The Commission, at its discretion, may designate up to two Commission
23 representatives to attend, as an observer only, the training sessions discussed in Paragraph
24 13(B) above. Defendant shall provide written notice to the Regional Attorney of the
25 EEOC's Phoenix District Office of the time, date, and location of each training scheduled
26 pursuant to Paragraph 13(B) above at least thirty (30) days before each training. The
27 EEOC will provide Defendant written notice of its intent to attend the training session at
28 least fourteen (14) days prior to the scheduled training.

1 15. Defendant shall designate for the duration of this Consent Decree an
2 organization or person(s) external to Defendant's Chandler Location ("Ombudsman") to
3 receive and forward complaints of discrimination from employees. The Ombudsman
4 must have the ability to process complaints. A designated member of Defendant's
5 corporate staff relations department, or Defendant's Careline (or a successor third-party
6 vendor) if maintained and operated consistent with current practice, shall satisfy the
7 requirements of Paragraph 15.

8 16. Defendant shall review and revise, if necessary, its written policy
9 concerning sexual harassment and retaliation to conform to the law. As part of this
10 Consent Decree, Defendant shall submit the policy for review to the Regional Attorney of
11 the Phoenix District Office of the EEOC within thirty (30) days of the entry of this
12 decree. This written policy will be deemed by the EEOC to be compliant with this
13 Decree if it includes :

- 14 A. A strong and clear commitment to a workplace free of sexual harassment
15 and retaliation;
- 16 B. Clear and complete definitions of sexual harassment (both *quid pro quo* and
17 hostile work environment forms) and retaliation;
- 18 C. A clear statement that sexual harassment can occur between individuals of
19 the opposite sex, as well as between individuals of the same sex;
- 20 D. A clear and strong encouragement of persons who believe they have been
21 harassed or retaliated against to come forward;
- 22 E. A description of the consequences, up to and including termination, which
23 will be imposed upon violators of the policy;
- 24 F. An assurance of non-retaliation for witnesses of sexual harassment and
25 persons who believe they have been sexually harassed;
- 26 G. That sexual harassment by all persons, including managerial employees,
27 vendors, suppliers, third parties, and customers is prohibited and will not be
28 tolerated;

1 H. The contact information for the Company's Corporate Staff Relations
2 Department and/or Careline, or other third party vendor, to whom
3 employees can report allegations of sexual harassment;

4 I. Defendant will investigate sexual harassment and retaliation allegations
5 promptly, fairly, reasonably, and effectively and that appropriate corrective
6 action will be taken by Defendant; and

7 J. Defendant shall promptly and appropriately respond to all complaints of
8 sexual harassment and/or retaliation.

9 All records of an investigation shall be preserved for a period of three (3) years.
10 Defendant shall take the appropriate corrective and remedial action, including efforts to
11 eradicate sexual harassment and/or retaliation and disciplining harassers and retaliators, if
12 necessary.

13 These policies shall be distributed to each current employee at the Chandler
14 Location within sixty (60) days of the entry of the Consent Decree. These policies shall
15 be distributed to all new employees at the Chandler Location when hired. These policies
16 also shall be posted in both English and Spanish in a prominent place frequented by the
17 employees at the Chandler Location.

18 17. Defendant shall evaluate all employees with supervisory/managerial duties
19 on their performance in responding to complaints of discrimination including sexual
20 harassment. Each of these employees shall be advised that the failure of such an
21 employee to enforce the anti-discrimination and sexual harassment policy may result in
22 disciplinary action, up to and including termination.

23 18. Defendant shall include a written provision and/or statement in all training
24 materials that managers and supervisors' performance will be evaluated, in part, on their
25 response to complaints of sexual harassment and that failure to enforce policies against
26 sexual harassment will result in disciplinary action, up to and including termination.

27 19. Defendant shall not retain documents related to the complaint of sexual
28 harassment or the investigation of that complaint in the official personnel file of any

1 employee who complained of such harassment. All disciplinary actions taken against
 2 employees for violation of Defendant's sexual harassment policy will be recorded in the
 3 personnel file of the disciplined employee(s). In those cases in which no conclusion
 4 could be reached on the allegations, the appropriate documentation evidencing the
 5 complaint shall remain in the personnel file of the employee(s) alleged to have engaged
 6 in sexual harassment.

7 **REPORTING BY DEFENDANT AND ACCESS BY EEOC**

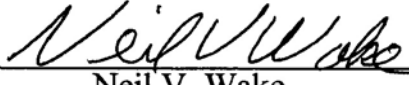
8 20. Defendant shall report in writing and in affidavit form to the Regional
 9 Attorney of the Commission's Phoenix District Office at 3300 North Central Avenue,
 10 Suite 690, Phoenix, Arizona 85012, beginning eight (8) months from the date of the
 11 entry of this Consent Decree, and thereafter every eight (8) months for the duration of the
 12 Consent Decree, the following information:

- 13 A. Any changes, modifications, revocations, or revisions to its policies and
 14 procedures that concern or affect the subject of sexual harassment;
- 15 B. The name and position of any individual who alleges to a manager at the
 16 Chandler Location, Staff Relations Department or the Careline (or
 17 successor company-retained third-party vendor) that sexual harassment has
 18 occurred at the Chandler Location during the eight (8) months preceding
 19 the report. The nature of the complaint, investigatory efforts made by
 20 Defendant, conclusions, and the corrective action taken shall be specified;
- 21 C. Copy of the registry of persons attending the seminar required in
 22 Paragraph 13(D) of this Decree;
- 23 D. Confirmation that (i) the Notice required in Paragraph 12 of this Consent
 24 Decree was posted, and where it was posted, (ii) the policies required in
 25 Paragraph 16 of this Consent Decree were distributed to each current and
 26 new employee at the Chandler Location, and (iii) the expungement from
 27 the class members' official personnel files of all references, if any, to the
 28 charges of discrimination filed against Defendant or participation in this

1 2007-00592; 540-2007-02014; 540-2007-02072; and 540-2008-01164, as to all events
2 occurring at any time on or prior to the date of entry of this Consent Decree.

3 25. The parties agree to entry of this Consent Decree and judgment subject to
4 final approval by the Court.

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6 Dated this 5th day of November, 2009.

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9 Neil V. Wake
10 United States District Judge
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EXHIBIT A

Michael Wilson	\$15,000.00
John Eli Andrews	\$42,500.00
Julio Vasquez Munoz	\$42,500.00
Jesse De Jong	\$20,000.00
Bryce Fitzpatrick	\$175,000.00
Albert Miller, Jr.	\$50,000.00

EXHIBIT B

**NOTICE TO ALL EMPLOYEES
AT THE CHEESECAKE FACTORY, CHANDLER, ARIZONA**

This Notice is posted pursuant to a Consent Decree entered into between The Cheesecake Factory Restaurants, Inc. and the Equal Employment Opportunity Commission (“EEOC”).

It is unlawful under federal law, Title VII of the Civil Rights Act and state law to discriminate against an employee on the basis of sex, including sexual harassment, in the recruitment, hiring, firing, compensation, assignment, or other terms, and conditions or privileges of employment. Sexual harassment includes unwelcome or offensive sexual advances or touching, requests for sexual favors, or other verbal or physical conduct directed at a person because of her/his sex. Sexual harassment may include conduct between persons of the opposite sex, as well as conduct between persons of the same sex. It is also unlawful to retaliate against any person because the person protested or reported the discriminatory practices to management or the EEOC.

The Cheesecake Factory Restaurants, Inc. shall not discriminate against any employee on the basis of sex, including sexual harassment, and shall not retaliate against any employee for complaining about sexual harassment.

If you believe you have been discriminated against or sexually harassed, you have the right to seek assistance from:

EEOC
3300 North Central Avenue
Suite 690
Phoenix, Arizona 85012
Telephone: (602) 640-5000
TTY: (602) 640-5072
Website (national): www.eeoc.gov

You have the right to file a charge with the EEOC if you believe you are being discriminated against, retaliated against or sexually harassed.

1 No Retaliation Clause. It is against the law for any action to be taken against you
2 by any supervisory or management official of The Cheesecake Factory Restaurants, Inc.
3 for: (1) opposing sexual harassment or other discriminatory practices made unlawful by
4 federal or state law; (2) filing a charge or assisting or participating in the filing of a
5 charge of discrimination; or (3) assisting or participating in an investigation or
6 proceeding brought under Title VII. Should any such retaliatory actions be taken against
7 you, you should immediately contact the EEOC at the address or telephone number listed
8 above.
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